

News Release

June 16, 2021

Coca-Cola Bottlers Japan Holdings Inc.

Annual Review 2020 now available

“Deliver happy moments to everyone while creating value”

- Presenting our business model, value chain, business strategies, performance, ESG strategies, etc. -

Coca-Cola Bottlers Japan Holdings Inc. (Headquarters in Minato-ku, Tokyo; Representative Director & President Calin Dragan) released “Annual Review 2020” today, containing FY2020 business and financial information, on the company website (<https://en.ccbj-holdings.com/ir/library/annualreview.php>).

“Annual Review 2020” contains information on our business model, value chain, business strategies, and reports on our activities in 2020, as well as strategies and activities in the ESG area (environment, social, and governance). In particular, it includes our President’s message communicating management strategies for medium- to long-term sustainable growth through fundamental business transformation under the mission “ Deliver happy moments to everyone while creating value”; a message from the CFO explaining 2020 business performance, outlook for 2021 and financial strategies for improving shareholder value; and a message from Head of Commercial describing commercial activities for becoming preferred choice of our customers and a message from Head of SCM explaining supply chain management for a stable supply network. It also includes updates on our response to the COVID-19 pandemic and initiatives to enhance our foundation with the use of IT, promoting digitization, and enhancing human resource capabilities and organizational strength. With respect to CSV (Creating Shared Value) initiatives, we introduce Coca-Cola system’s sustainability framework, which identifies three platforms and nine priority issues, “CSV Goals” that express our commitment, and specific examples that leverage our strengths.

2020 was a year of significant changes in economic activities and in our daily lives, but we continued to drive the transformation which will be the basis for sustainable growth, based on the concept that “business as usual is not an option”. We will continue to transform our business to return to a growth trajectory, making efforts to supply the beverages that have become lifestyle necessities, with a priority on the safety and peace of mind of our stakeholders.

【Outline of Annual Review 2020】

Date of release: Wednesday, June 16, 2021

Period reviewed: January 2020 to December 2020

URL:

Japanese version <https://www.ccbj-holdings.com/ir/library/annualreview.php>

English version <https://en.ccbj-holdings.com/ir/library/annualreview.php>

Key contents:

- **Leaders' Perspective: Our Value Creation Story**

- Corporate philosophy

- Top message/CFO message

- Topics: Highlights of 2020 and the First Half of 2021

- **Coca-Cola Bottlers Japan at a Glance**

- Overview of Coca-Cola Bottlers Japan

- Financial and Non-Financial Highlights

- **The Challenge of Value Creation**

- Our Value Chain

- Message from Head of Commercial/Commercial Activities

- Message from Head of SCM/Supply Chain Management Initiatives

- Initiatives for Infrastructure Enhancement (IT, human resource, etc.)

- CSV Initiatives Leveraging Our Strengths / CSV Topics

- **Governance and Financial Framework**

- Corporate Governance (governance structure, executive compensation, risk management, etc.)

- Financial Data, etc.



※ Please note that the information contained in news releases is current as of the date of release. Certain information may have changed since the date of release.